



RAISING SOCIAL VALUE STANDARDS IN HEALTHCARE

INTRODUCING THE SOCIAL VALUE QUALITY MARK FOR HEALTH





Thank you for joining this webinar on 'Raising social value standards in healthcare'

Today's event will begin shortly.



Please ensure that your camera and microphone are turned off while the main presentations take place.

There will be an opportunity to join the conversation later in the event.



You can add comments or ask questions throughout the event by posting these in the chat box.

A recording link and presentation pack will be circulated to all participants after the event.







Recording and transcription

Let everyone know they're being recorded and transcribed. Privacy policy

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Raising social value standards in healthcare



How a strategic approach to social value helps meet healthcare challenges

Alison Tonge

Executive Director of Strategy and Innovation at NHS Arden & GEM







Arden & GEM overview



4.1 out of 5 customer satisfaction score

Working with a customer base of

70+ organisations across health systems

- NHS England
 - ICBs
- Provider Trusts

Authorities

Primary

Care

Local

Quality assured services

Accreditation	Area of focus	Arden & GEM
Investors in People	Leadership, HR	✓ Gold
Future Focused Finance	Finance systems	V Level 1
ISO 9001	Management systems	\checkmark
ISO 14001	Environmental	\sim
Cyber Essentials Plus	IT security systems	\checkmark
Excellence in Informatics	Informatics	\sim
DSPT	Information governance	\checkmark
Service Desk Institute	IT service desk	
IASME	Cyber Essentials assessments and IASME Cyber Assurance assessments (including GDPR readiness)	\checkmark
Social Value Quality Mark	Social value level 1	\sim



1,300+ Multidisciplinary staff

Multiple national award wins in 2022/23



	Description	Our core services
Designated DSCRO, we host data plat (CEfF) and Accredited Safe Haven. Inf	Our team specialises in data management, data integration with business intelligence products that enable better decision making.	Data and Business Intelligence
Service Desk Institute accredited. Sho 25,000 users.	A high performing service that provides service desk, procurement, digital automation transformation, cyber security assurance.	Information Technology
We currently have over 150 colleague and skill areas, including finance, ana	We work closely with systems and individual teams to find and mobilise high quality, non- permanent resources and multi-disciplinary teams for priority projects and programmes.	Flexible Resourcing
Our 50+ procurement specialists, awa contract management. Delivered 324	Highly experienced award winning clinical services and corporate support procurement. Enabling value and quality across NHS and independent sector provision of NHS clinical services	Procurement
Our skilled business partners hold a r Payroll management to CIPD level 3 t	Human Resources business partnering services. Including recruitment, training, development, mediation, payroll support workforce redesign.	Human Resources
Project Managing ISFE2 Finance Ledg controls four years in a row. Towards	Full financial services including transactional, ledger, governance and management accounting. Financial system implementation.	Finance services
Our qualified change management	Leadership and organisation development, medicines management, public health advice, performance, productivity improvement, transformation, change management and evaluation.	Clinical Consulting and Performance Improvement



Track record of innovation



latforms on behalf of ICBs and NHS England, Controlled Environment for Finance Information Governance toolkit Level 2 status.

shortlisted for the SDI Service Desk of the Year Award 2023. Provide IT support to

gues supporting a wide range of customer assignments, across a number of business nalytics, PMO, HR& OD.

ward winning end to end procurement support - specialists in spend analytics & 24 procurements.

a range of professional qualifications ranging from Business Administration and 3 to 7, with all SHRBP's and higher are level 3 and above.

dger implementation for 14 ICB's. Exception free Service Auditor Report for Finance ds Excellence Level 2 Accredited.

ent practitioners combines the skills of multi-disciplinary teams spanning our broad portfolio of service lines to deliver change programmes aligned to NHS priorities.

Our vision, mission and objectives

Arden & GEM adopted this vision in December 2021, signalling a significant shift towards being a partnering, innovation and transformation enabling organisation.



of providers, provider collaboratives and primary care to help improve productivity, efficiency and effectiveness of ICSs, with the CSU income

innovative, transformational and integrated solutions that meet their

always putting the wellbeing and development of our people first to ensure Arden & GEM continues to be a great place to work, achieving a wide range of accreditation that cements our position as a leading

by reducing overheads and increasing internal efficiency in 24/5 and 25/6. Measuring and delivering system wide productivity, innovation and

Our ambition for integrated care faces challenges and uncertainty

improve outcomes in population health and healthcare

Integrated care aims

help the NHS support broader social and economic development

tackle inequalities in outcomes, experience and access

enhance productivity and value for money

The national picture

- The next general election must be announced by 17 December 2024 with the very last possible date for the next 01 general election being 28 January 2025.
- NHS England's 2023-24 Priorities and Operating Planning Guidance sets out in summary the following key aims: 02 2. as we recover, make progress in delivering the key ambitions in the Long-Term Plan (LTP), and;
- 03 On-going unrest & industrial action.
- 04 In 2022 the NHS lost 9.1% of its employees due to factors such as pay, work-life balance, and health and wellbeing. Workforce – 112,000 vacancies with numbers increasing.
- 05 Very significant financial challenge together with the NHS consuming nearly 40p in every pound spent on public services. McKinsey are looking at productivity as the NHS is treating no more patients than before the pandemic.
- Elective Recovery: At the end of September there are 6.5 million people waiting for 7.77 million operations. There 06 has been a significant reduction in those patients waiting more than 18 months. Urgent and emergency care recovery plan challenges with 6.2% growth in emergency admissions so far this year.



1. recover our core services and productivity; 3. continue transforming the NHS for the future.

The national picture

Number of people on NHS waiting lists for elective care



Source: NHS England & the BMA



Health and social care systems support

A strong alignment in delivery

If we take one of our key targets to improve access and reduce inequalities in Elective Care?

Theme	Outcome	
Jobs - Promote Local Skills and Employment	More local people in employment	
	Fair Work	
	More opportunities for disadvantaged people	
	Improved skills	Workforce
	Improved skills for disadvantaged people	
	Improved skills for a low carbon transition	
	Improved employability of young people	
Growth - Supporting Growth or Responsible Regional Business	More opportunities for local MSMEs and VCSEs	
	Improving staff wellbeing and mental health	
	Reducing inequalities within supply chain	Procuremen
	Ethical Procurement is promoted	and partnerin
	Cyber security risks are reduced	
	Social Value embedded in the supply chain	
	Supporting workers, SMEs and	



Health and social care systems support

- Train retain and reform our workforce, creating many more local opportunities
- Enabling employment from disadvantaged groups
- Without action our workforce gap will be 360,000 FTEs in 10 yrs

- All NHS procurement will seek to achieve Social value goals and net zero
- Elective care procurement of independent sector ensuring this is providing opportunities for value
- Enterprises providing solutions within elective care digital adoption
- Community diagnostic centres impact on local economy

How can social value contribute?

Social - Healthier, Safer and more Resilient Communities	Crime is reduced Creating a healthier community Vulnerable people are helped to live independently More working with the Community	• Man and • mai • Disc
Environment - Decarbonising and Safeguarding our World	Carbon emissions are reduced Air pollution is reduced Safeguarding the natural environment Resource efficiency and circular economy solutions are promoted Sustainable Procurement is promoted	• Mar cart • Ene • Gre • Ena
Innovation - Promoting Social Innovation	Social innovation to create local skills and employment Social innovation to enable healthier safer and more resilient communities Social innovation to safeguard the environment and respond to the climate emergency	 Elec guic Ena Stro to e



Health and social care systems support

- anage waiting lists to ensure equity of access- understanding community nd population variation
- naintaining health whilst waiting support
- scharge and recovery local social and community support

anagement of our estates, beds theatres, diagnostic assets to reduce our arbon footprint

- nergy management initiatives
- reen travel for our workforce
- nabling local groups to use our buildings

ective digital referral management, shared decision making, advice and uidance. Virtual follow ups

nabling local pharmacies, optometrists to be part of elective pathway rong relationships with local government, economic growth partnerships enable social innovation in voluntary and charitable support

Our future sustainability is tied to the <u>wellbeing</u> of the population we serve

As well as providing health services, the NHS can use its resources and influence to maximise its **social**, **economic and environmental** impacts (social value) to **improve the social determinants of health**, **health outcomes and reduce health inequalities**.

Our strategic impact is much wider

- Widening access to quality work: Being a good employer, paying people the real living wage and creating opportunities for local communities to develop skills and access jobs in health and care.
- Purchasing for social benefit: Purchasing supplies and services from organisations which consider their environmental, social and economic impacts
- Using buildings and spaces to support communities: Widening access to community spaces, working with partners to support high-quality, affordable housing and supporting the local economy.
- Reducing its environmental impact: Taking action to reduce carbon emissions, consumption and reduce waste and protect and enhance the natural environment.
- Working closely with local partners: Collaborating with communities to help address local priorities and build on their energy and skills; and work with other anchors and partners to increase and scale impact.



Health and social care systems support



Raising social value standards in healthcare



The Cheshire and Merseyside experience

Dave Sweeney

Associate Director of Sustainability and Partnerships at NHS Cheshire and Merseyside Health and Care Partnership







Raising social value standards in healthcare



Introducing the Social Value **Quality Mark Health**

Richard Dickins

Managing Director and Founder at Social Value Quality Mark CIC







What I'll cover

• Background to the Social Value Quality Mark CIC

- The SVQM Health Award
- The benefits of applying
- Getting started with Bronze
- Available tools and resources



A proud social enterprise.

- SVQM CIC is an independent social enterprise, first established in 2018
- We exist to promote trust, rigour, credibility and high standards in social value by:
 - Offering a robust, independent audit service
 - Providing a suite of UK-leading social value accreditations
 - Working in partnership to support skills, knowledge and best practice
- The Social Value Quality Mark distinguishes organisations committed to the highest standards of ethics, fairness and sustainability.
- By encouraging procurement through organisations who hold the Mark, we can drive socially responsible investment.
- We have accredited around 200 organisations to date...
- ...across all sectors, in the UK and internationally.







Arden and Greater East Midlands Commissioning Support Unit





The SVQM Health Award

Aim: 'To nurture and celebrate the highest value standards in healthcare'

- The first UK-wide, health specific social value accreditation
 - Delivered in strategic collaboration with NHS Arden & GEM CSU
 - Designed to reflect national health and care policy
- Responds to the specific needs, challenges and opportunities of the health industry
 - The Bronze Award will launch first, followed by Silver in 2024



The benefits of applying

Accreditation is probably the biggest outward sign that you are committed to tackling health inequality, driving fairness and inclusion and supporting a happier, healthier workforce.



Be celebrated for your impact



Compete across public and private sectors



Have your value independently assured



Empower integrated delivery



Evidence your statutory responsibilities



Progress towards Net Zero



Attract and retain healthcare talent



Build your reputation with stakeholders and communities

Getting started with Bronze

- 'COMMIT' an initial commitment and starting point.
- A simple 9-step process.
- Focussed on setting pledges and measures, establishing basic governance and creating an action plan.
- No lengthy audit process at Bronze.
- Simply upload your evidence and make payment online.

What you'll create:

- A clear view of how you create value for your stakeholders and communities.
- A definition of social value and your social legacy, bespoke to your organisation.
- A 12-month road map showing how you will develop, measure and report social value.



Tools and resources to support you

- The SVQM Health accreditation website: www.socialvaluequalitymark.com > Health Award
- The Bronze Award brochure (Available online to download)
- Webinars/podcasts planned for 2024
- Contact SVQM CIC or NHS Arden & GEM CSU admin@socialvaluequalitymark.com



SOCIAL VALUE



Arden and Greater East Midlands



Understand the benefits of applying for the only UK-wide, health-specific social value accreditation

Raising social value standards in healthcare



Inspire North – Our social value journey

Claire Walker

Head of Quality and Business Support











Our Social Value

www.inspirenorth.co.uk

About Inspire North

Creating a World Where Everyone Matters

93%

Overall client satisfaction (2022/23)









Two Outstanding Charities

We set out on this journey in 2018 when we brought together the work of Community Links and Foundation.

As a parent organisation we bring together this expertise and find innovative ways to provide the very best for the communities we serve. We provide award-winning services and accredited training in mental health, wellbeing, housing and domestic abuse. We work across the north of England, from Doncaster to Durham.









Inspiring hope. Inspiring change.

FOUNDATION

Inspiring independence. Transforming lives.

Our Social Value Journey Our Social Value journey started in November 2021

February/March 2022 - Gap Analysis

August/September 2022 - Pledges and Key Value Indicators Finalised



November 2022





November 2021 -Social Value **Project Launched** May/June 2022 -Strategy Workshops

October 2022 - Social Value Strategy Launched

December 2022 client management system configured to capture Social Value



October 2023

February/March Social Value video

> June/July/August 2023 - Baseline Data Collected/Finalised

November 2023 -Going for Gold



Key Benefits

01.

Accreditations showcase Inspire North's experience and commitment to delivering Social Value

02.

Provides tangible impact data in relation to the Social Value that we deliver as a group.

03

Strengthens our bid responses supporting the organisations sustainability and growth



organisation













- Don't underestimate the size and scale of the
- Get buy in from key stakeholders especially those on the ground (e.g. working with clients)
- Build into Service / Annual Plans
- Develop a robust project plan, delivered by a strong and diverse project team - collaboration!
- Invest in consultancy to lead you through the
- Keep internal stakeholders informed intranet, briefings, training, presentations etc.
- Celebrate achievements no matter how small



Employee Testimonial

"What makes this organisation different is that we fight for what we believe, and we care, We work with people, and they are not just a number to us."



Client Testimonial

"All aspects of my life have vastly improved thanks to the service."

"I really got a lot of help and support from the service and without the, I would be in a bad place with drug use and mental health."









Thank you

For more information please visit:

www.inspirenorth.co.uk

But what is Social Value and why is it important?









Raising social value standards in healthcare



What support is available?

Becky Jones

Social Value Specialist at NHS Arden & GEM and Social Value Lead at the Social Value Network









How can we help?





Membership of the Social Value Network

Consultancy support to achieve the Social Value Quality Mark Health





How do we do this?



We need consistency within a flexible framework



We need a cohesive, cooperative approach



We need to work together to deliver defined outcomes



We need transparency and a simple process



We can all achieve something individually but working together we can complete the jigsaw





Responsibility to deliver for our colleagues, customers and local communities



The Network



We have invested in this – we have funded it if we all come together and contribute a bit, we will get maximum impact for our colleagues, customers and local communities



By everyone putting a bit in to join the Social Value Network, we all benefit



We need to keep the skills, knowledge and money within the sector to grow our own





- Will give clear, bespoke guidance and support to deliver social value for your organisation
- Multiple levels of support available - advice, guided support, embedded roles
- Network with organisations across the health and care sector
- Access to Social Value Advisory Board





Meet the The Social Value Advisory Board



Alison Tonge, Executive Director of Strategy and Innovation NHS Arden & GEM



Ashley Morgan, Head of Members at Social Value Portal



Becky Jones, Social Value Specialist at NH Arden & GEM



Dave Sweeney, Associate Director of Partnerships & Sustainability at Cheshire and Merseyside ICS



Shelley Brough, Acting Director of Integration and Commissioning, and Social Value Programme Lead at Cheshire East Council



Mark Swift, Co-founder and Chief Executive Officer at Wellbeing Enterprises CIC

Social Value Advisory Board

- NHS
- Local council Voluntary sector
- Subject matter experts



Richard Dickins, Managing Director at Social Value Quality Mark CIC



Sol Tannir, Strategic Account Manager at the Social Value Portal



Social Value Network



- focused content
- more detailed



Access to specific, social value

We need to keep the skills, knowledge and money within the sector to grow our own

Grow with you, getting stronger and

We align the support given in the Network with the Award

We can help make this happen!



EMINDER*: Our upcoming webinar is taking place on Thursday 23 Novemb

Welcome new members, we're working on some really exciting initiatives with the SVN which we'll share with you in the upcoming months. Please do get in touch with us to see how we can spread social value!



← 1 of 30 →



About us

Our membership

Free resources

Free to access workspace

https://future.nhs.uk/ SocialValueNetwork



Social Value Network



Dedicated website

Social Value Network

About SVN

News & Events

Vault Forum

https://www.socialvaluenetwork.org.uk

Supporting members to deliver a collaborative, joined up approach to social value across the public sector



For the past decade, the Social Value Act has given public authorities a legal responsibility to contribute to the social, environmental and economic sustainability of their communities, and society as a whole.





Environment

The need to adhere to recent legislative shifts in procurement, combined with the NHS's ambition to become the world's first net zero health system, has placed social value high on the list of 'must dos' for those working in and with health and care systems.

The Social Value Network has been established to support systems and organisations in defining and delivering their social value ambitions through membership of a collaborative network with access to expertise, knowledge, tools and resources.

Together we can meet net zero ambitions and achieve community benefits through a social value approach that puts people at its heart.

members













- **Core resources available to all**
 - Checklists
 - Best practice documentation
 - Training materials
 - Forum
 - Advise and thought pieces from the Advisory Board
| Social Value Network Abo | out SVN News & Events | Forum | <u>Vault</u> | | | |
|--------------------------|-----------------------|----------|--------------|-----------------|-----------------------------|--|
| | | | | | | |
| SVN TESTING VAULT | | | | 1 member | Passwo | |
| Anchor Institution | () 03-11-23 Tes | t Member | | UPLOAD DOCUMENT | platfori
Networ | |
| 🗅 Baselining & audit | () 31-08-23 Tes | t Member | | UPLOAD DOCUMENT | | |
| Co-production | | | | UPLOAD DOCUMENT | Collabo | |
| 🗅 Net Zero | | | | UPLOAD DOCUMENT | docum | |
| Social Value Charter | | | | UPLOAD DOCUMENT | system | |
| 🗅 TOMs | () 08-11-23 Tes | t Member | | UPLOAD DOCUMENT | | |
| 🗅 Training | () 31-08-23 Tes | t Member | | UPLOAD DOCUMENT | | |
| Miscellaneous | | | | UPLOAD DOCUMENT | | |
| 🛍 Deleted | ③ 7 item | | | | | |
| | | | | | | |

The VAULT

- ord protected online m only accessible to rk members
- orate and work on ents with organisation and colleagues







Social Value Quality Mark Health

We can support you to achieve the Bronze Award





Social Value Network

Consultancy support

We can work with you to:

- develop processes
- produce relevant documents
- provide assurance on existing work.

We can tie this into the Network, so you've got a secure and specific place to develop your work, across an organisation or system.

We can help make this happen.





What next?

- communities
- Become accredited and establish yourself as a leading organisation
- Grow your knowledge and understanding and evidence this too
- Develop your specific approach to delivering social value
- Join the movement!

• Help us to grow the Network to support our colleagues, patients and local





Get in touch

agem.socialvalue@nhs.net

https://future.nhs.uk/ SocialValueNetwork



Raising social value standards in healthcare



The TTM experience

Greg Ayles Head of Bids & International Workforce Solutions







SOCIAL VALUE QUALITY MARK: THE TTM EXPERIENCE

Presented by: Greg Ayles – Head of Bids & International Workforce Solutions Date: November 2023

Healthcare Solutions We Power Potential

Key topics

Who we are

Why Social Value matters

How SVQM supported our journey

How Social Value is shaping our future



Commercial in Confidence



Who we are

Since 2002, we've been changing the face of healthcare talent management with a true focus on people and their potential:





Healthcare Process Outsourcing



Ireland, UK, South Africa, India and the

Why Social Value matters

Social value impacts four key stakeholders and is fundamental to all the relationships TTM create, nurture and grow:





How SVQM supported our journey (1) With the many themes and desired outcomes of the Social Value Model, a step-by-step approach was needed to build understanding

and gain sponsorship:





Alignment & Education



How SVQM supported our journey (2)

With the legitimacy SVQM has provided, TTM's social value approach is now in its second iteration (v2.0) and has been embedded from the board to the back-office:



- Social Value is now branded as 'Positive Impact' to connect both the UK and ROI's models
- Four 'Impact Pillars' have been created to drive initiatives spanning across all themes and outcomes
- To embed behaviours (and actions) Positive Impact has a home in our 'Family Principles' (AKA Values) and how we measure, report and manage the business ('the Playbook'):
 - Dedicated Playbook chapter: 'Impact' which is discussed and measured at every board meeting
 - Family Principles: 'H.A.V.E positive impact'; <u>Happy People</u>, <u>Accessibility</u> & Inclusion, Valued Member of the Community and Environmental Choices



How SVQM supported our journey (3)

TTM have family principles, not values, that we bring every-day in everything we do:





How Social Value is shaping our future (1)

TTM has inextricably linked positive impact with its vision as a business – which is socialised at every level and engrained within every decision:





How Social Value is shaping our future (2)







THANK YOU

for listening

Head of Bids & International Workforce Solutions

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Raising social value standards in healthcare



Q&A Close

Alison Tonge

Executive Director of Strategy and Innovation at NHS Arden & GEM











GET IN TOUCH WITH US AT:

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